ASA CANDIDATE BV REPORT REVIEW CHECKLIST

of Basic Report Requirements and General Report Quality

This checklist offers convenient criteria for reviewing business appraisal reports submitted as part of the ASA accreditation process. It is intended to help you evaluate the appraisal report you will submit to the ASA International Board of Examiners, and it will be used by an Examiner in reviewing your report work product. Not all elements on the checklist are required or appropriate for every appraisal report. This checklist is applicable only to the ASA advancement process and is not intended to be used for any other purpose. However, for purposes of demonstrating your appraisal expertise, we suggest that you select appraisals that include many of the elements covered in this checklist.

The checklist was developed by modifying Dr. Shannon Pratt’s “Quick Review Checklist” as published in Judges & Lawyers Business Valuation Handbook. Please note that certain items are identified as “Pass/Fail” items. For the purpose of ASA accreditation, any report that fails to pass one of these particular elements will be rejected immediately, regardless of the quality of the rest of the report.

This checklist provides flexible guidelines to the standard elements often contained in a comprehensive written business valuation report. Nonetheless, the report writer must recognize that the process of reviewing an appraisal report is, like business valuation itself, more an art than a science; hence, any one report may and will be scored differently by different examiners.

Not all of the elements on the checklist are required or appropriate for every appraisal. However, your report must comply with the guidelines set by USPAP and the BV Standards. Reports that do not meet these standards or are missing vital information will not be approved. Therefore, if your report does not, for example, include a valuation date, the purpose of the appraisal, a certification statement, qualifications, or if it is not signed by you, etc., it will be rejected.

Just because a report contains all of the information noted in the checklist does not mean that it will necessarily be approved. The report must be supported, logically consistent, and replicable by the examiner in order to pass. Also, superficial inclusion in the report of the individual items in the checklist (e.g., two sentences about Management or Competition) may be wholly insufficient to convey to the reader of the report the relevance of these items to the valuation and its findings. This is a common error in many reports that are submitted. The reader of the report should be able to develop a full and comprehensive understanding of the company being valued, its risks and opportunities, factors internal and external to it, and a full understanding of how and why the appraiser took the steps he or she did in assessing the company and arriving at a valuation conclusion. While not authoritative, Candidates should take into consideration the theories and principles outlined in the ASA’s Principles of Valuation course materials. Candidates should also take into consideration the business valuation terms and definitions included in the Glossary of the BV Standards.

Candidates are required to fill out page references for each gradable item listed throughout this checklist. If the component is not applicable to your report, please so indicate by writing “n/a.” (Please note that the examiners reserve the right to make the final determination as to whether any particular component is applicable.)
Additional guidance on the submission of appraisal reports can be found in the ASA Business Valuation Guide to Professional Accreditation.

Candidate’s Name: __________________________________________________________________________
Name of the Report: __________________________________________________________________________
Date of the Report: ___________________________________________________________________________

Report Review
Page Reference

**IDENTIFICATION OF PROPERTY**

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<thead>
<tr>
<th></th>
<th>Pass</th>
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<th>Name of company (and DBA if applicable)</th>
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<td>Pass/Fail—State of incorporation or registration</td>
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<td>Pass/Fail—Form of ownership (e.g., C corp., S corp., limited partnership, general partnership, etc.)</td>
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<td>Pass/Fail—Portion to be appraised (e.g., number of shares, percentage general or limited partnership interest, etc.)</td>
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</table>

**IDENTIFICATION OF CLIENT**

<table>
<thead>
<tr>
<th></th>
<th>Pass</th>
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<th>Name and standing of party hiring the appraiser</th>
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**RELEVANT DATES**

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<tr>
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<th>Pass</th>
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<th>Effective valuation date ____________________</th>
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<td>Date report prepared ________________________</td>
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PURPOSE OF APPRAISAL

_______  Pass  Fail  
**Pass/Fail**—Is the purpose of the appraisal clearly stated? (Circle the factors considered—gift tax, estate tax, charitable contribution or redemption, marital dissolution, ESOP, buyout of owners, issuance of new stock, dissenting stockholder suit, minority dissolution suit, other.)

_______  Pass  Fail  
**Pass/Fail**—Is the standard (definition) of value appropriate to the stated use of the appraisal?

OWNERSHIP CHARACTERISTICS  
*(Actual or Assumed)*

_______  Pass  Fail  
**Pass/Fail**—Degree of control (Circle the factors considered—100%, less than 100% but some degree of control, minority interest, other control/lack of control characteristics.)

Marketability issues (Circle the factors considered—publicly traded, closely held, put option, ESOP put option, buy/sell agreement, other restrictions on transfer, and other marketability factors.)

DEFINITION OF VALUE

_______  Pass  Fail  
**Pass/Fail**—Definition of *standard of value* provided.

_______  
*Standard of value* well defined. (Circle the factors considered—fair market value, fair value, investment value, intrinsic value, other.)

_______  
Source/authority of definition for *standard of value* provided. (Circle the factors considered—statute, buy/sell agreement, case law precedent, other.)

BASIC COMPANY INFORMATION

_______  
History of company

_______  
Description of products/services
| Description of the company’s markets (industry and/or geographical) |
| Description of competitive situation faced by the company |
| Description of management depth/capabilities/succession issues |

| Pass/Fail | Capital structure (e.g., class of common stock, common and preferred stock, etc.). If more than one ownership class, the characteristics of each should be described. |
| Pass/Fail | Distribution of ownership (and important relationships) |
| Past transactions in the ownership of the company (or lack thereof) |

**ECONOMIC AND INDUSTRY OUTLOOK**

| Economic outlook—National and/or local |
| Industry outlook—Are the factors stated relevant to the value of this company (versus boilerplate)? |
| Are specific applications to subject company stated? |

**SOURCES OF INFORMATION**

| Pass/Fail | Sources of information—List the sources of information used to prepare the report. |
| Site visits—Describe the nature of the site visit. |
| Management interviews—Describe the nature of the management interview |

**Economic and Industry Data**

| Economic general sources used. |
Industry economic sources used.

Industry ratio sources used.

**Company Financial Statements**

__________  Pass  Fail  **Pass/Fail**—Income statement—Company’s historical income statements presented in report or in exhibits with sufficient detail and history to review for possible adjustments. (If missing, an explanation of its absence should be included.)

__________  Pass  Fail  **Pass/Fail**—Balance sheet—Company’s historical balance sheets presented in report or in exhibits with sufficient detail and history to review for possible adjustments. (If missing, an explanation of its absence should be included.)

Cash flow statement—Company’s historical cash flow statements presented in report or in exhibits with adequate detail. (If missing, an explanation of its absence should be included.)

Comparative ratio analysis—Company’s statements of historical ratios presented in report or in exhibits with adequate detail. (If missing, an explanation of its absence should be included.)

Periods for which statements were received

Status of statements (e.g., audited, reviewed, externally compiled, internally compiled)

**Income Approach Data**

Source(s) of cost of capital (equity and debt if WACC is being utilized) data (publications, online services, dates of publication, etc.)
_______  Source and/or basis for long-term cash flow or earnings growth assumption for derivation of capitalization rate using Gordon Growth Model for time zero cap rate or for Horizon value cap rate calculation

_______  If report applied a debt-free income approach, then it must adequately justify the debt/equity weighting for WACC calculation. If an industry norm or company optimal D/E weighting is used, then the report must present a reasoned basis for weighting.

_______  Sources of earnings or cash flow growth projections for subject company (who made them, when, what for, what adjustments did the appraiser make to projections, etc.)

**Market Approach Data**

_______  Specify the sources for guideline or transaction comparative company data.

_______  State whether or not the report applied a debt-free income.

_______  Specify the sources of earnings growth estimates for market comparative companies (who made them, when, what for, etc.).

**Asset Approach Data**

_______  Sources of data for asset (or liabilities) values relied on

_______  Source of data/assumptions provided if contingent liabilities are identified and capitalized.
**FINANCIAL STATEMENT ANALYSIS**

Financial Statement Adjustments

Passed/Fail - Is there adequate explanation of what adjustments were made to the company’s financial statements or an explanation of why none were necessary?

Are the financial adjustments reasonable relative to the level of value (control vs. minority interest)? If there appears to be a conflict with premise of value, then is the reason or rationale for the adjustment(s) adequately presented in the report?

Are the magnitudes of the adjustments adequately supported?

If the market approach was used where guideline company financial statements were available (usually public companies), is there an adequate explanation of what adjustments were made to the guideline company statements or an explanation of why none were necessary?

**COMPARATIVE FINANCIAL STATEMENT ANALYSIS**

Passed/Fail – Are the company’s financial ratios, income statement, balance sheet, etc. compared with themselves over time to identify trends?

Are the company’s financial ratios compared with those of peers in the same industry or with selected ratios of guideline companies?

Have the accounting policies and definitions (LIFO/FIFO, depreciation, amortization, etc.) of ratios computed been put on a comparable basis between the subject company and the guideline companies and/or industry averages used for comparison?
Have other financial statement adjustments been made and justified to “normalize” the company’s historical financial performance?

Are the strengths and weaknesses resulting from the financial analysis pointed out?

Are the valuation parameters (e.g., discount or capitalization rates in the income approach, multiples in the market approach) reasonable in light of the financial statement analysis strengths and weaknesses?

**VALUATION METHODOLOGY**

**Income Approach—Historical**

Are the income variables clearly defined and their selection supported (e.g., net cash flow to equity, net cash flow to invested capital, net income, pretax income, etc.)?

Is the basis for the income variable’s time frame adequately disclosed (why average of years, weighted average, or L.T.M.)?

Are the estimates of earnings or cash flows to be capitalized adequately supported as being representative of future earning power?

Is the capitalization rate adequately supported, and is it the appropriate rate for the definition of the income variable being capitalized?

Is the level of adjusted income consistent with the stated level of value being derived (e.g., control level adjustments being made to derive the value of a controlling interest)? If not, is the issue adequately discussed in the report?
**Income Approach—Future**

Are the company’s projected income statements presented with adequate detail (nominal, common sized, trend analysis) and in a form comparable to historical income statements?

Are the company’s projected balance sheets presented with adequate detail (nominal, common sized, trend analysis) and in a form comparable to historical balance sheets?

Are the company’s projected cash flow statements presented with adequate detail and in a form comparable to historical cash flow statements?

Are the company’s projected financial ratios (day’s receivable, day’s inventory, day’s payable, etc.) in a form comparable to historical ratios? If the future ratios are assumed to be significantly different from historical ratios, then are the variances explained or justified?

**Pass/Fail**—If projections of balance sheets or income statements were utilized in the valuation, key assumptions underlying the projections must be identified and discussed.

**Market Approach**

Are the criteria for selection of guideline public companies or merger and acquisition transactions clearly spelled out?

Is the population from which the companies have been drawn clearly specified?

Is it clear that all qualified companies from the specified population have been considered?

Does the report clearly specify what market multiples are used and why they are appropriate?
In selecting each multiple to be applied to the subject company out of the range of observed multiples for that company, does the report justify the level of the multiple chosen?

Does the report provide an adequate explanation of the weight ultimately accorded to each of the methods used?

If market transaction is applied, does the report identify the level or amount of detail limitation of available information?

**Asset Based Approach**

Are all the tangible assets and liabilities adjusted that should be adjusted?

Are intangible assets appropriately adjusted?

Are all off-balance-sheet assets and liabilities, actual or contingent, recognized and taken into consideration (or is there a statement that there are no off-balance-sheet assets or liabilities)?

Is the support for the amounts of the adjustments convincing?

**Excess Earnings Method**

Is there a satisfactory explanation of why the excess earnings method was used?

Are all tangible assets satisfactorily adjusted to current values?

Is there a satisfactory explanation of the estimate of the market’s required rate of return on the company’s operating tangible assets?

Is the level of income being capitalized clearly defined?
ASA Report Review Checklist (continued)

Report Review
Page Reference

_______  Is the estimate of earning power being capitalized reasonably supported as a representation of ongoing earning power?

_______  Has an appropriate amount of reasonable owner’s compensation been deducted as an expense in arriving at the amount of earning power to be capitalized?

_______  Is the capitalization rate applied to excess earnings adequately supported?

_______  Is there some type of “sanity check” (check for reasonableness) on the result (e.g., is the overall capitalization rate reasonable, or is the number of years that would be required for the business or practice’s earnings to pay the alleged value reasonable)?

OVERALL VALUATION METHODOLOGY

_______  Are the various approaches to value explained?

_______  Are reasons given for using and not using various approaches to value?

_______  Are the approaches adequate considering the entity and/or interest appraised and for the stated purpose of the report?

ARE THE DATA USED APPROPRIATE FOR THE VALUATION DATE?

Cost of Capital Data—If the build-up or CAPM procedure is used:

_______  Is the risk-free rate as of the effective valuation date?

_______  Are other components, such as equity risk premium, current as of the year of valuation?
Is the equity risk premium appropriate for the method used (large stock equity premium or total return on small company stocks)?

Is the net adjustment for company- and industry-specific factors adequately explained?

Is the size premium appropriately selected and explained?

**Market Approach Data—If the guideline public company method is used:**

Are the market prices for the guideline companies the prices as of the effective valuation date?

Are the fundamental data for the guideline companies for the same time periods as the fundamental data for the subject company (e.g., P/3-year average earnings applied to 3-year average earnings)?

**Market Approach—If the guideline transaction (merger and acquisition) method is used:**

Are the transactions close enough to the valuation date to be relevant?

If the transactions are somewhat removed from the valuation date, is this addressed or discussed?

If the transactions are from a private database, are the limitations of the quality and applicability of the data discussed (e.g., difference in location, lack of information regarding the terms of each transaction, lack of knowledge of financial history/condition of selling company, lack of detailed information other than general SIC code regarding the acquired company)?

**Asset Data**

Are asset appraisals in reasonable proximity to the valuation date?
If asset appraisals are somewhat removed in time from the valuation date, are adjustments for differences in market conditions addressed?

**DISCOUNTS AND PREMIUMS**

*Discount for Lack of Marketability*

Has the discount been applied only to methods that produce actively traded values?

If applied to a control value, does the report disclose that marketability discounts are based on minority stock studies?

Are the sources of marketability discount data disclosed?

Does the report disclose the reasons the discount was selected (e.g., why the average discount of 35% is appropriate)?

*Discount for Lack of Control*

Has the discount been applied only to valuation methods that produce a control value?

If control premiums studies or transactions are used as a basis for a minority discount, does the report explain that the minority interest discount is the inverse of the premium and, if applicable, is the computation presented in the report?

Have the sources of control premium data been disclosed?

Does the report disclose the reasons the discount was selected?
Control Premiums

_______ Has the premium been applied only to valuation methods that produce minority values?

_______ Does the report disclose the reasons the premium was selected?

_______ Have the sources of control premium data been disclosed?

_______ With a report that makes significant adjustments to adjust the company’s earning power to a control level, is there a discussion of the potential impact on the applicable control premium?

Other Discounts

_______ Have any other discounts been clearly disclosed?

_______ Has the basis for determining the discount been appropriately disclosed?

_______ Have appropriate sources of supporting data been adequately disclosed?

VALUATION SYNTHESIS AND CONCLUSION

_______ Pass Fail

Pass/Fail—Are the valuation methods all on one consistent level of value (e.g., all on a minority interest basis or all on a controlling interest basis)?

_______ Is the relative degree of weight accorded to each approach satisfactorily explained?

_______ Considering the level of value produced by each method, are proper discounts or premiums applied, if applicable?
If there are nonoperating or excess assets, have they been treated appropriately in light of the definition of value sought and the ownership characteristics? Also, was the income/expense from these non-operating assets removed from the company’s adjusted earning power?

**APPRAISER’S QUALIFICATIONS**

**Experience and Professional Involvement**

Length and type of experience

Professional involvement (e.g., teaching, speaking, writing, committee/officer, professional association involvement)

**APPRAISER’S CERTIFICATION**

<table>
<thead>
<tr>
<th>Pass/Fail</th>
<th>Signed statement of disinterestedness (or disclosure of interest) included.</th>
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<tbody>
<tr>
<td>Pass/Fail</td>
<td>Conformance (or lack of conformance) to any professional standards (e.g., USPAP, ASA BV Standards, etc.) explained.</td>
</tr>
<tr>
<td>Pass/Fail</td>
<td>Statement is included that compensation is not contingent on value reported or on any predetermined value.</td>
</tr>
<tr>
<td>Pass/Fail</td>
<td>Statement included that no person other than those identified had any significant professional input.</td>
</tr>
<tr>
<td>Pass/Fail</td>
<td>Statement included that, to the best of our knowledge, all statements are true and correct.</td>
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</tbody>
</table>
STATEMENT OF CONTINGENT AND LIMITING CONDITIONS

_______  Pass  Fail

Pass/Fail—Statement included that the opinion of value is only for the stated effective valuation date and only for the stated valuation purpose.

Statement included listing reliance on data supplied by others without independent verification (the typical report will have a fairly lengthy list of assumptions and limiting conditions of which the reviewer should be aware).

Are the listed assumptions and limiting conditions appropriate for the engagement?

OVERALL EVALUATION

_______

Is the report understandable to the reader?

If the report and listed data sources were handed to another competent appraiser, could all of the data provided be independently checked for accuracy and thoroughness?

Is there replicability? That is, could another competent appraiser follow the thought process leading to the conclusion (not necessarily agree with the conclusion, but be able to understand how it was formed)?

Did the appraiser clearly appraise the property that was identified to be appraised?

Is the appraisal methodology appropriate for the purpose of the appraisal, the relevant standard of value, the ownership characteristics (e.g., minority marketability, etc.) and any controlling case law precedent?

Is the report internally consistent (e.g., nothing in one place that seems to contradict something somewhere else)?
Is the report comprehensive (e.g., does it do everything it promises to do; are all the topics included that seem necessary to support the conclusions reached)?

Are there any obvious omissions in the report?

Does the report logically lead to convincing support for the conclusion(s) reached?

Is the professional format acceptable (spelling, grammar, layout)?

Pass/Fail—Signature included. Also, if original report was signed by two or more individuals, then a signed statement from the other appraiser(s) is required stating that the report was primarily the work product of the Candidate. Only one person/Candidate can claim to be the primary preparer of a given report.